







Digital Rules in China

Digital won easily over traditional in China. Digital is all important.



"Bricks-and-mortar retailing is a mature business in the U.S., where consumers have been shopping in malls for decades and continue to do so, augmenting their purchases with occasional forays on the web. Online shopping is dessert in the U.S., but in China, it is the main course."

Jack Ma, Group Founder and Chairman, Alibaba



SINGLES DAY PHENOMENON

SINGLES DAY GENERATED **US\$14.3 BILLION** IN SALES (IN JUST ONE DAY!)



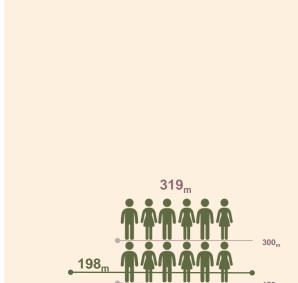


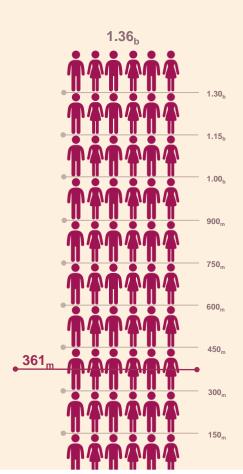
TOTAL ONLINE SHOPPERS

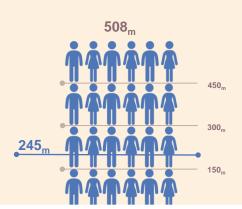














ECOMMERCE MARKETS





ANNUAL SPEND PER BUYER















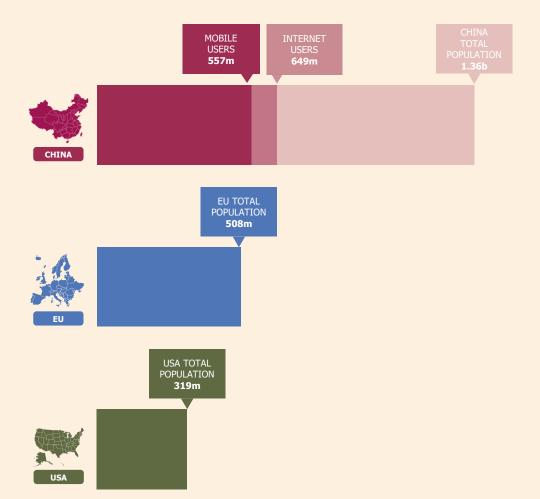
KEY NUMBERS

RURAL POPULATIONS ARE GETTING ONLINE BY LEAPFROGGING PC USE ALTOGETHER











CHINA'S CONSUMER CLASS IS LARGE AND GROWING



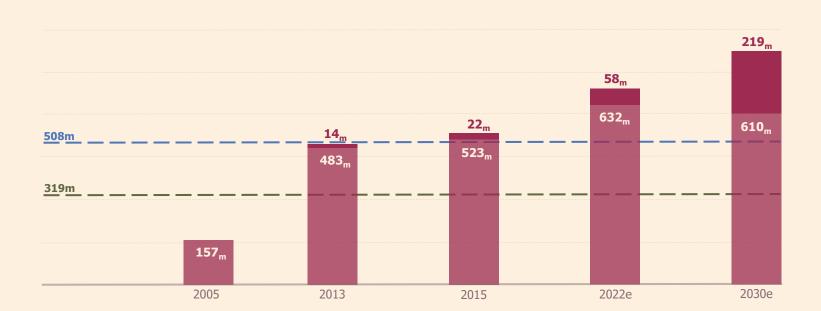




CLASS









EXPECTED ONLINE PURCHASES

SHARE OF RETAIL SALES MADE ONLINE EXPECTED FOR USA, CHINA AND EU



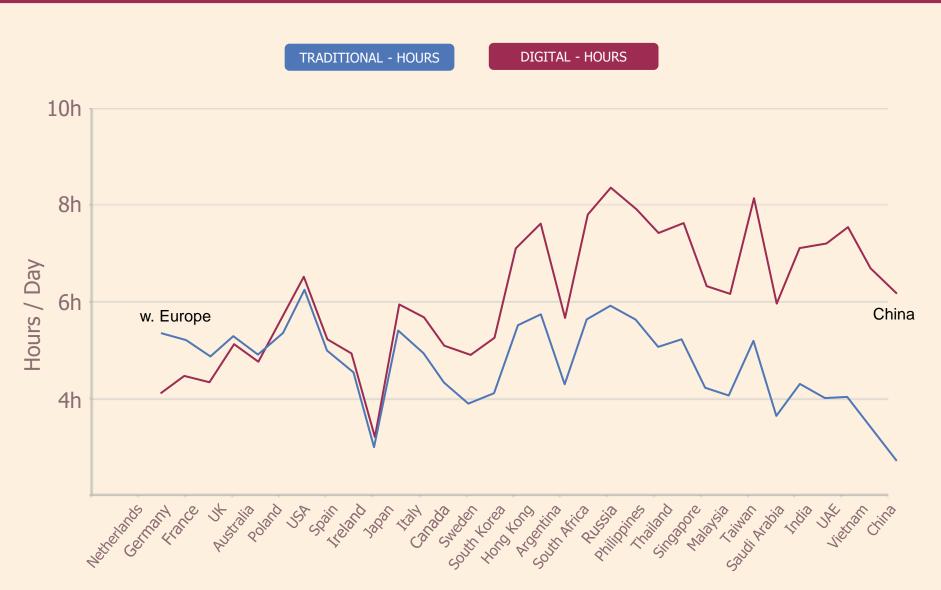






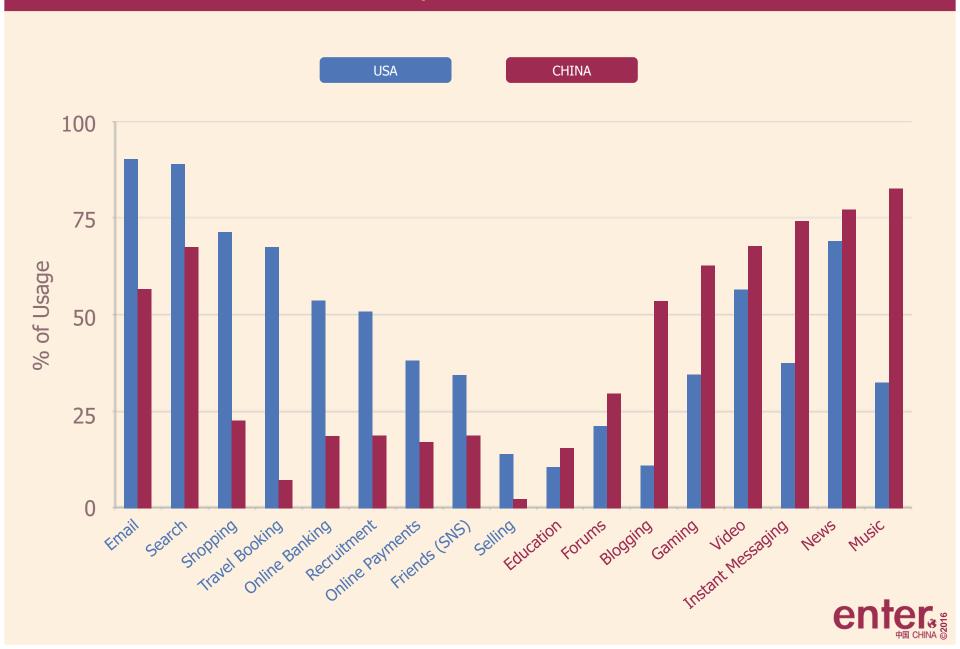


TIME SPENT BY MEDIA / BY MARKET

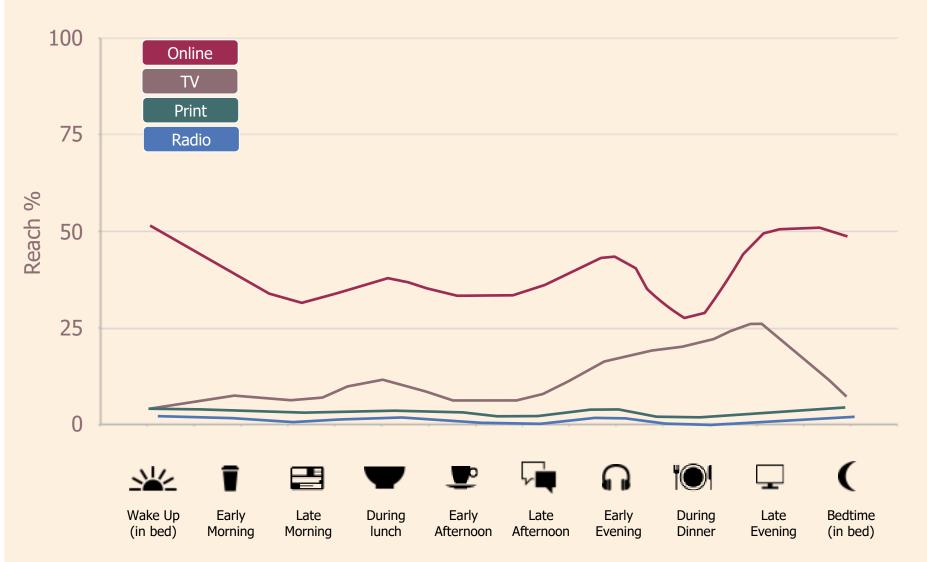




USA vs CHINA / ACTIVITIES ONLINE



DAILY USE OF MEDIA TIME (ONLINE vs TRADITIONAL)





CHINA: SHOPPING IS MORE SOCIAL

CHINESE RELY HEAVILY ON SOCIAL TO DISCOVER AND RESEARCH BRANDS



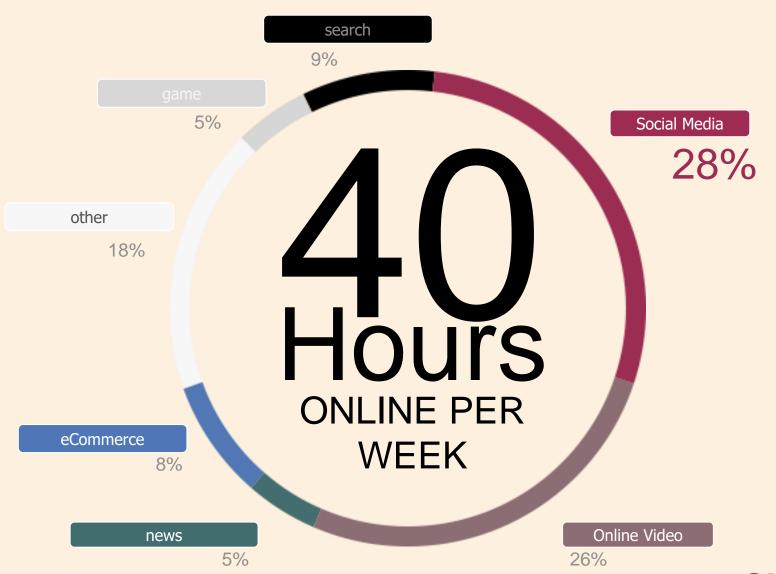
"Social networks are the first place I research brand information"

"I post product ratings and reviews at least once per month"





USER TIME ONLINE: SOCIAL & VIDEO LEAD



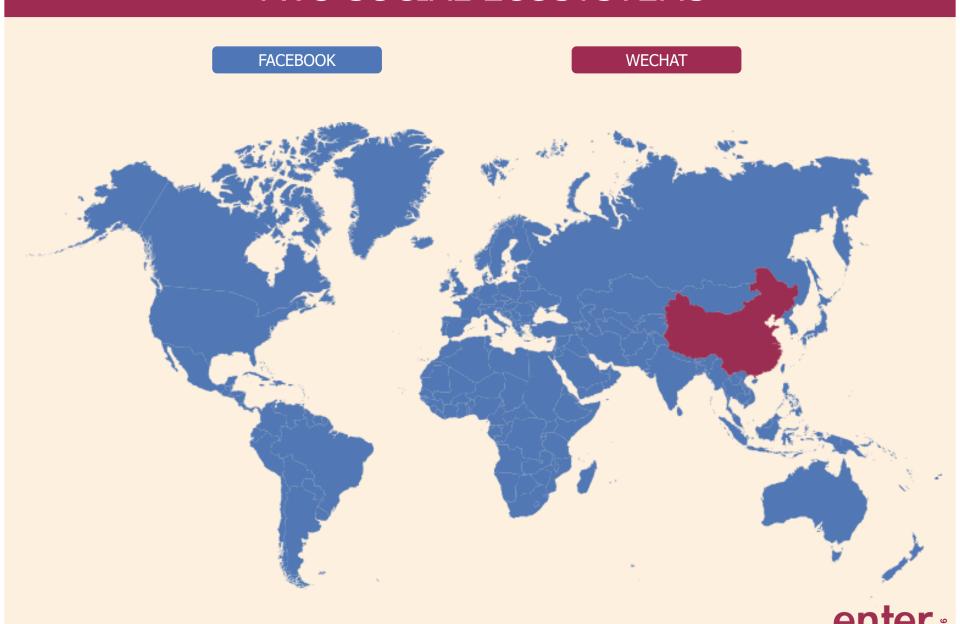


The China Ecosystem

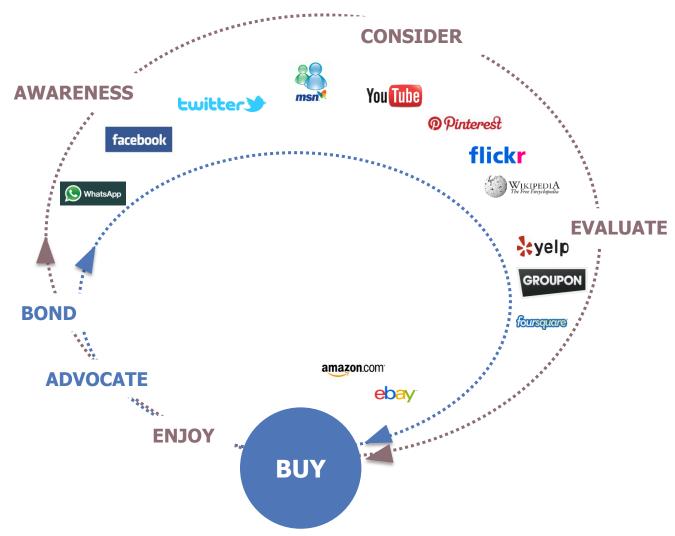
A distinct ecosystem with sites that are only rough equivalents of USA / EU.



TWO SOCIAL ECOSYSTEMS



INTERNATIONAL - SOCIAL MEDIA ECOSYSTEM



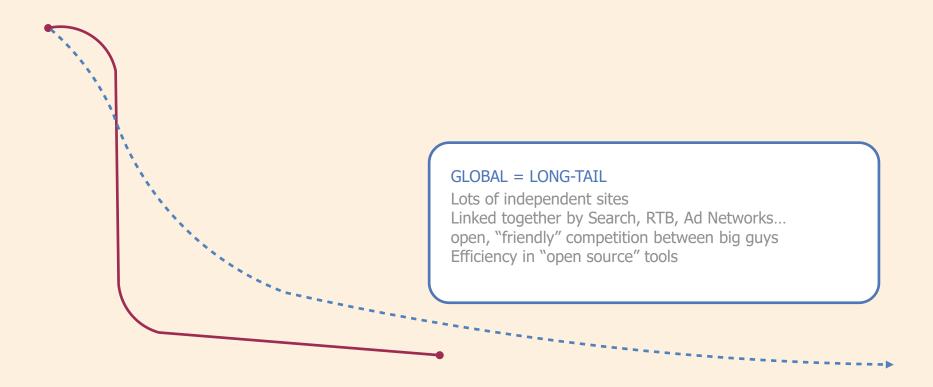


CHINA – SOCIAL MEDIA ECOSYSTEM





GLOBAL (LONG-TAIL) vs CHINA (CONCENTRATED)



CHINA = CONCENTRATED

A few dominant players hold most traffic search & programmatic "relatively" less important Social more important (news, entertainment, WOM) Development of tools dominated by BAT





Outbound Ecommerce

"HAITAO" and the practice of buying online from global sites is in full swing.





海淘

The liberalization of imports to China has lead to a dramatic increase in outbound ecommerce (HAI TAO), with Chinese buying on global websites – shipping 'back' to China. Brands and ecommerce merchants that understand this movement can reap significant returns.

enters

OUTBOUND



OFFLINE

TOURISTS OVERSEAS



ONLINE

ECOMMERCE FROM CHINA



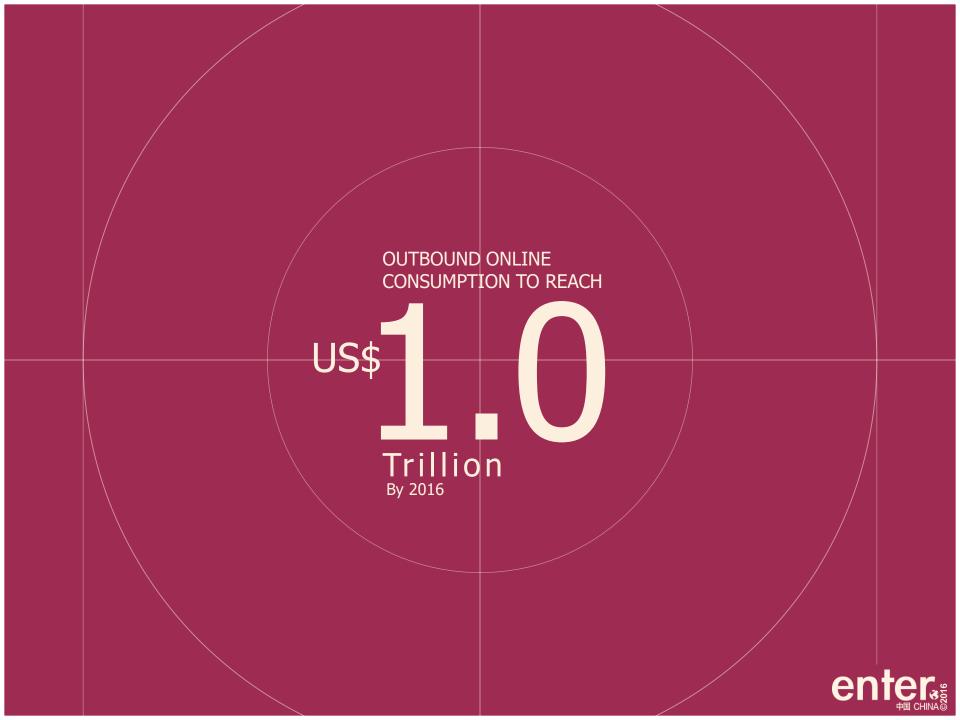
OUTBOUND ECOMMERCE

IN SEARCH OF PRODUCTS FROM AROUND THE WORLD - ONLINE



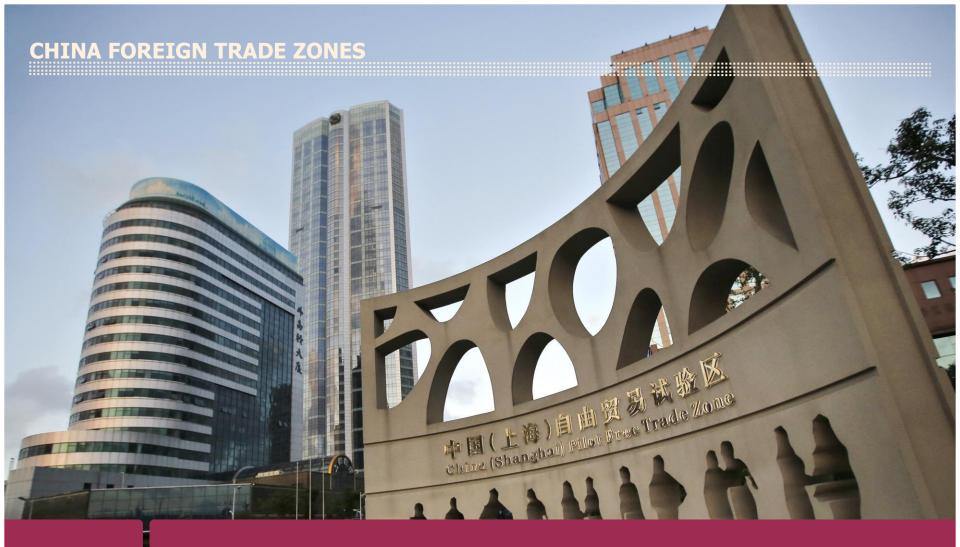
"HAI TAO" – Ocean Search
The term in China for the shopping trend to going online...ordering direct from global websites.





Why now?





FTZ

The Shanghai Free Trade Zone was the first sign of more openness. Merchants selling through the FTZs are able to offer prices in the range of 30% lower than those sold in stores (reduction of tarriffs).









y.com Tenpay.com

ONLINE PAYMENT OPTIONS ARE GROWING QUICKLY

Penetration is growing: (1)Credit Cards (VISA/MC) are becoming more available, (2)Alipay/Tenpay are near universal, (3)Alipay's global ePass may also facilitate greater access.





BETTER PRICES FOR AUTHENTIC GOODS

Due to tariffs, retail prices for authentic branded products can be 30%+ more expensive inside China. And, while deals (promos/sales) can be found in China, there is a high risk of buying fakes from second-hand merchants. By going direct, overseas, customers hope to find good deals on genuine products.





GROWING INTEREST IN NEW PRODUCTS & PLACES

As the number of Chinese overseas travelers is growing, increased freedom is resulting in a growing sense of exploration and discovery. Taobao has done a good job (until now) in satisfying "discovery" for products but consumers are looking for more unique experiences.





MATURING INTERNATIONAL LOGISTICS

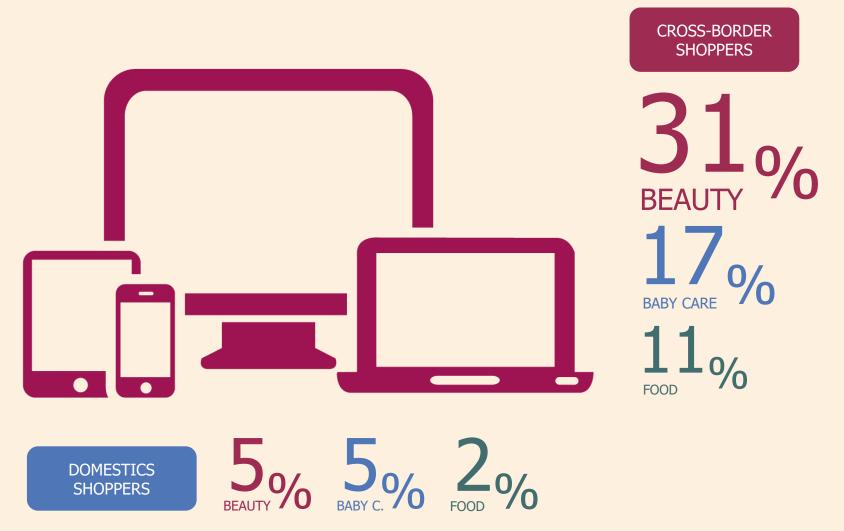
While end-to-end shipments of products to consumers in China can be lengthy (still), there are a growing range of options to make the process quicker and more reliable – drop-shipping, transshipment, and etc.



China's Hai Tao Shoppers



THEIR SHOPPING BEHAVIOUR IS DIFFERENT







81%

BABY FORMULA

BABY FOOD [48%], TOYS & MATERNITY [38%], BABY CLOTHING [19%], DIAPERS [20%]





67%

SKINCARE

COSMETICS [43%], COSMECEUTICALS [38%], PERFUME [30%]



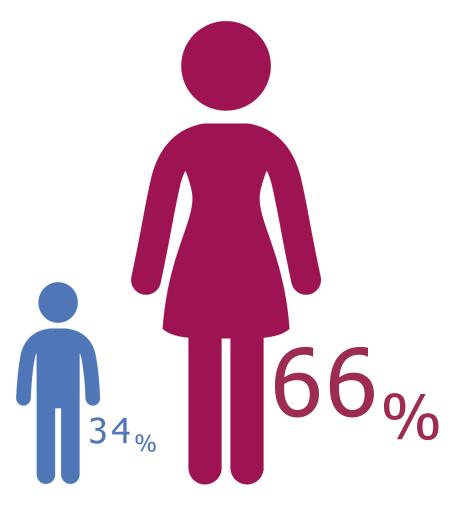


55%

HANDBAG / LUGGAGE

WOMEN'S APPAREL [50%], SHOES [49%], MEN'S APPAREL [28%], HATS [6%]

THEIR DEMOGRAPHICS ARE DIFFERENT



MARITAL STATUS

MARRIED WITH KIDS - 48% SINGLE - 40% / MARRIED - 12%

AVERAGE MONTHLY SPENDING

 ■US\$160
 31%

 US\$161 - US\$320
 35%

 US\$321 - US\$801
 26%

 ■US\$802
 8%

AVERAGE CHINA ONLINE SHOPPER: US\$80

AGE

42_% 29 – 36 YEARS OLD 42_% 23 – 28 YEARS OLD 8_% <23 YEARS OLD

8_% >36 YEARS OLD

AVERAGE CHINA ONLINE SHOPPER: 28

ANNUAL INCOME

39_% **◄**US\$15K

44_% US\$15K – US\$39K

17_% ►US\$39K

AVERAGE CHINA ONLINE SHOPPER: US\$7K







54₀/_{2 to 5 PURCHASIOSO}

20_% - 6 to 12 PURCHASES

17_% - 1 PURCHASE

5_% - 24+ PURCHASES

4_% - 13 TO 24 PURCHASES



THEIR NEEDS ARE DIFFERENT

WHAT THEY WHAT THEY 43 HONG DELIVERY TIME 100 OF THE LONG DELIVERY TIME 100

33% **HIDDEN COST**

31% LANGUAGE BARRIERS

27% **UNCERTAIN RELIABILITY** 26%

To get quality merchandise they're willing to put up with the complications of buying from overseas retailers. But they want a better cross-border shopping experience.



WHAT THEY WANT



Cross-Border E-Commerce

China plugs import tax loophole

CHINA'S NEW IMPORT TAX POLICIES [8/4/2016]

WORTH THE ATTENTION OF THE WHOLE INDUSTRY

In order to create a fair market environment and facilitate the sound development of cross-border e-commerce retail imports, the Ministry of Finance, General Administration of Customs and State Finance, General Administration of Customs and State Administration of Taxation on the Tax Policy for Cross-Border E-Commerce Retail Imports (Cai Guan Shui [2016] No. 18) on 24 March 2016 to adjust the tax policy for cross-border e-commerce retail (business to consumer or B2C) imports.

In addition to the cross-border e-commerce channel for retail imports, there exist other channels for importing personal articles in China.

Therefore, in order to improve the policy of import tax on imported articles, the Customs Tariff Commission of the State Council on Issues Pertaining to the Adjustment of Import Tax for Imported Articles (*Shui Wei Hui [2016] No. 2*) on 16 March 2016 to revise the classification of imported articles and adjust corresponding import tax rates of imported articles.

Effective from 8 April 2016.



HIGHLIGHTS

- 1 Imported cross-border e-commerce retail goods will be subject to **import tariff**, as well as **import VAT** and **consumption tax**, which are imposed on the general imported goods;
- 2 The **limit for a single transaction** of imported cross-border e-commerce retail goods is **RMB2,000**, and the limit for an individual's **yearly transactions** is **RMB20,000**. The interim tariff rate of 0% is applied to cross-border e-commerce retail goods imported within the limit; import VAT and consumption tax will no longer be exempt and be levied **temporarily** at **70%** of **statutory taxable amounts**. **Single item of inseparable goods** with a dutiable value of **over RMB2,000** will be levied in **full as general trade**;
- 3 An individual can apply for **tax refunds** if imported cross-border e-commerce retail goods are returned **within 30 days after customs release**;
- 4 Adjustments are also made to import tax rates of imported articles which are to be divided into **three categories** (Category I, II and III) corresponding to **tax** rates of 15%, 30% and 60%.



B2C E-COMMERCE BEFORE AND AFTER

TAXES ON SOME GOODS IMPORTED VIA CROSS-BORDER E-COMMERCE FIRMS

CATEGORIES	BEFORE TAX RATE (%)*	AFT VALUE-ADDED TAX (%)	TER CONSUMPTION Tax (%)	CHANGE
Maternal & infant care; food; health care; daily consumables (Goods of value equal to or above 500 Yuan)	10	11.9		▲1.9
Maternal & infant care; food; health care; daily consumables (Below 500 Yuan)	0	11.9		▲11.9
Cosmetics (items subject to consumption tax) (Equal to or above 100 Yuan)	50	11.9	21	▼11.7
Cosmetics (items subject to consumption tax) (Below 100 Yuan)	0	11.9	21	▲32.9
Cosmetics; personal care (Equal to or above 100 Yuan)	50	11.9		▼38.1
Cosmetics; personal care (Below 100 Yuan)	0	11.9		▲11.9
Clothing; electrical appliances; watches; bicycles (Equal to or above 250 Yuan)	20	11.9		▼8.1
Clothing; electrical appliances; watches; bicycles (Below 250 Yuan)	0	11.9		▲11.9

^{*}A tax is levied on baggage and articles accompanying incoming passengers and personal postal articles.



Observations



OBSERVATIONS

- Imported cross-border e-commerce retail goods and non-trade personal articles **clearly defined**;
- Clarification of relevant comprehensive tax policies beneficial for the longterm development of the industry;
- Adjustments to the comprehensive tax rate structure for import tax beneficial for **growing a fair business environment**;
- ▶ **Inevitable adjustments** to the industry of cross-border e-commerce imports.
- Specific quality inspection, control and quarantine regulations have not been issued yet, which may force some retailers of personal care products (such as food and cosmetics) to continue their wait-and-see attitude.



IMPLICATIONS FOR BRANDS

For some brands, more than 50% of sales to Chinese nationals are taking place overseas - from purchases made while on location and from purchases made through "offshore" websites (HAI TAO).

For new brands, without operations on the ground in China, this is great. New brands can look to strategies where they continue selling through offshore sites, marketing directly to China, (potentially) without costly local operations.

Larger, more established brands need to embrace this challenge by aligning China marketing to Global sales (to Chinese) - with more comprehensive CRM systems and improved customer service.





